CNL Strategic Capital

Sub-managed by Levine Leichtman

News Release

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CNL STRATEGIC CAPITAL ANNOUNCES OPERATING RESULTS FOR SECOND QUARTER 2026

(Orlando, Fla.) August 7, 2026 — CNL Strategic Capital, LLC (CNL Strategic Capital or the Company) seeks to provide current income and long-term appreciation to investors by acquiring controlling equity stakes in combination with loan positions in privately owned middle-market businesses. The Company announced its operating results for the six months ended June 30, 2026.

Highlights:

- As of June 30, 2026, CNL Strategic Capital's portfolio consisted of equity and debt investments in 18 portfolio companies and had approximately $1.6 billion in total assets, compared with approximately $1.5 billion as of Dec. 31, 2025.
- For the six months ended June 30, 2026, the Company recognized a net change in unrealized appreciation on investments of approximately $45.5 million, including unrealized foreign currency gain and had total investment income of approximately $44.5 million. That compares with a net change in unrealized appreciation on investments of $55.2 million, including unrealized foreign currency gain, and total investment income of approximately $35.1 million in the first six months of 2025.
- The annualized return since inception based on net asset value (NAV) and through June 30, 2026, was approximately 11.0% for Class FA shares, 10.0% for Class A shares, 9.0 % for Class T shares, 9.5% for Class D shares, 10.0% for Class I shares and 12.0% for Class S shares.[1] These returns are prior to any applicable sales load and assume shareholders reinvested their distributions.
- For the six months ended June 30, 2026, CNL Strategic Capital received approximately $75.8 million in net offering proceeds, including approximately $11.8 million received through the distribution reinvestment plan. Since beginning operations in February 2018 through June 30, 2026, CNL Strategic Capital raised approximately $1.4 billion, including $79.9 million received through the distribution reinvestment plan.

Cash distributions declared net of distributions reinvested were funded from the following sources (in thousands):

	Six Months Ended June 30,			
	2026		2025	
	Amount	Percentage[2]	Amount	Percentage[2]
Net investment income before Expense Support (reimbursement)	$ 13,438	125.0 %	$ 5,374	51.6 %
Expense Support (reimbursement)	(970)	(9.0)	3,892	37.4
Net investment income	$ 12,468	116.0 %	$ 9,266	89.0 %
Cash distributions net of distributions reinvested in excess of net investment income	----	----	1,143	11.0
Cash distributions declared, net of distributions reinvested[3]	$ 10,750	100.0 %	$ 10,409	100.0 %

Sources of declared distributions on a GAAP basis (in thousands):

	Six Months Ended June 30,			
	2026		2025	
	Amount	% of Distributions Declared	Amount	% of Distributions Declared
Net investment income[4]	$ 12,468	55.2 %	$ 9,266	44.3 %
Distributions in excess of net investment income[5]	10,116	44.8	11,653	55.7
Total distributions declared	$ 22,584	100.0 %	$ 20,919	100.0 %

Total investment return based on net asset value (NAV) after total return incentive fee per share for the first six months ended June 30, 2026[1]:

Class FA	Class A	Class T	Class D	Class I	Class S
4.5%	4.1%	3.7%	4.0%	3.9%	4.5%

(These returns are prior to any applicable sales load and assume shareholders reinvested their distributions. These are not actual shareholder returns. Actual returns may vary materially.)

Annualized return since inception based on NAV and first six months ended June 30, 2026[1]:

Class FA (2/7/18-6/30/26)	Class A (4/10/18-6/30/26)	Class T (5/25/18-6/30/26)	Class D (6/26/18-6/30/26)	Class I (4/10/18-6/30/26)	Class S (3/31/20-6/30/26)
11.0%	10.0%	9.0%	9.5%	10.0%	12.0%

(These returns are prior to any applicable sales load and assume shareholders reinvested their distributions. These are not actual shareholder returns. Actual returns may vary materially.)

[1]This is not shareholder returns. Total investment return is calculated for each share class as the change in the net asset value for such share class during the period and assuming all distributions are reinvested. The annualized return since inception captures the average annual performance over the return period. It is calculated as a geometric average, meaning that it captures the effects of compounding over time. Since there is no public market for the Company's shares, terminal market value per share is assumed to be equal to net asset value per share on the last day of the period presented. The Company's performance changes over time and currently may be different than that shown above. Past performance is no guarantee of future results. Investment performance is presented without regard to sales load that may be incurred by shareholders in the purchase of the Company's shares. For the period from the date the first share was issued for each respective share class through June 30, 2026. [2]Represents percentage of cash distribution declared, net of distribution reinvested for the period presented. [3]Excludes $11,834 and $10,510 of distributions reinvested pursuant to our distribution reinvestment plan during the six months ended June 30, 2026, and 2025, respectively. [4]Net investment income includes Expense Reimbursement (Support) of $970 and $(3,892) for the six months ended June 30, 2026, and 2025, respectively. [5]Consists of distributions made from offering proceeds for the periods presented.

About CNL Strategic Capital
CNL Strategic Capital is a publicly registered, non-traded limited liability company that seeks to provide current income and long-term appreciation to individuals by acquiring controlling equity stakes in combination with loan positions in durable and growing middle-market businesses. The company is externally managed by CNL Strategic Capital Management, LLC and Levine Leichtman Strategic Capital, LLC (LLSC). For additional information, please visit cnlstrategiccapital.com.

About CNL Financial Group
CNL Financial Group (CNL) is a leading private investment management firm providing alternative investment opportunities. Since inception in 1973, CNL and/or its affiliates have formed or acquired companies with more than $37 billion in assets. CNL is headquartered in Orlando, Florida. For additional information, please visit cnl.com.

About Levine Leichtman Strategic Capital
LLSC is an affiliate of Levine Leichtman Capital Partners, LLC (LLCP), a middle-market private equity firm with a 42-year track record of investing across various targeted sectors, including Business Services, Franchising & Multi-unit, Education & Training and Engineered Products & Manufacturing. LLCP utilizes a differentiated Structured Private Equity investment strategy, combining debt and equity capital investments in portfolio companies. LLCP believes that by investing in a combination of debt and equity securities, it offers management teams growth capital in a highly tailored, flexible investment structure that can be a more attractive alternative than traditional private equity.

LLCP's global team of dedicated investment professionals is led by 9 partners who have worked at LLCP for an average of 20 years. Since inception, LLCP has managed approximately $18.6 billion of institutional capital across 20 investment funds and has invested in over 120 portfolio companies. LLCP currently manages $13.0 billion of assets and has offices in Los Angeles, New York, Chicago, Miami, London, Stockholm, Amsterdam and Frankfurt. For additional information, please visit llcp.com.

Strategic Capital's control. Important risks, uncertainties and factors that could cause actual results to differ materially from those in the forward-looking statements include the risks associated with the Company's ability to pay distributions and the sources of such distribution payments, the Company's ability to locate and make suitable investments and other risks described in the "Risk Factors" section of the Company's Annual Report on Form 10-K and the other documents filed by the Company with the Securities and Exchange Commission.

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